



Best Practice in Managing Heritage Places

A 7 day advanced professional development short course presented at Port Arthur
Part of a program awarded the ANU's 2010 Vice-Chancellor's Awards for Excellence in Education

Date: 2 - 9 August 2014

Venue: The Port Arthur, Cascades Female Factory & Coal Mines Historic Sites, Tasmania

Time: 7 day short course

Cost: AUD \$2,750 (GST incl.) including on site accommodation, most meals and ground transport on arrival at Hobart airport

Details:

This **intensive** course focuses on best practice in managing heritage places. It is held at the Port Arthur Historic Site, **Tasmania** www.portarthur.org.au, one of the 11 sites in the Australian Convict Sites World Heritage property. Port Arthur is a large and complex convict industrial and administrative site with many significant buildings and ruins in an extensive cultural and archaeological landscape. The historic site has a rich and varied history with which the local community has significant links. It is a flagship site for the Tasmanian and Australian tourism industries. The Port Arthur Historic Site Management Authority (PAHSMA) is also responsible for two other places in the Australian Convict Sites World Heritage listing, the Coal Mines nearby and the Cascades Female Factory in Hobart (www.femalefactory.org.au); participants will also have the opportunity to visit and study these sites.

The course leaders are heritage experts with a wide range of local and international experience in the field of heritage management. Best practice principles and methodology, and political and practical issues relating to the assessment of heritage values of heritage sites, as well as heritage management practice are explored directly with expert Port Arthur staff, the Port Arthur Historic Site Management Authority Board and members of the local community. Staff will present a range of elements of their work and will challenge participants with contemporary theoretical and practical issues with which they are dealing on a day-to-day basis.

Australian and international examples of heritage management methodology and practice from a wide range of sites will be discussed and opportunities will be provided for an exploration of management issues provided by participants. Participants will have the opportunity to learn practical heritage management skills as well as gain a thorough understanding of the theoretical and political issues relating to cultural heritage management.

The course will be presented by leading industry practitioners, Professor Sharon Sullivan AO and Dr Michael Pearson AO, as well as staff of the Port Arthur Historic Site and the Australian National University.

Enquiries: Sandy Blair Email: sandy.blair@anu.edu.au Phone: 02 6125 5887

Enrol and pay: For details of how to register and pay go to: <http://ippha.anu.edu.au/events/best-practice-managing-heritage-places-2>

Course details

Course Description

This course focuses on best practice in managing heritage places. Values-based management is the methodology employed by PAHSMA and the steps involved in it will form the basis of the course. Participants will gain a thorough understanding of the theoretical and political issues relating to cultural heritage management and have the opportunity to learn practical heritage management skills in a challenging real-life situation at one of Australia's most complex and most visited cultural heritage sites.

This is an advanced course which is aimed at participants who have a basic understanding of the elements of site conservation and management. For instance, we would expect participants to be familiar with the concepts of:

- the Burra Charter process
- heritage sites, cultural values and significance
- site conservation and management
- community and heritage

It is expected that participants would have an understanding of how these concepts are applied in cultural heritage management and some of the issues in their application. Participants with little experience in this area are expected to have read and absorbed *Looking After Heritage Places* by Pearson and Sullivan, the Australia ICOMOS *Burra Charter*, and the *Illustrated Burra Charter*, prior to attending the course.

This course includes aspects of:

- cultural heritage management
- development of site management plans and processes
- identifying best practice in cultural heritage management
- significance assessment
- heritage and tourism
- innovations in heritage management

Another important aspect of the course will be an experience of the on-site management policies and issues at the Port Arthur Historic Site and interaction with staff from the Port Arthur Historic Site Management Authority. An in-depth examination of the cultural significance and the management challenges of a selected case study site within Port Arthur will feature as a major group exercise during the course.



Course aims

The aims of this course are to:

1. highlight best practice in the management of cultural heritage through case studies;
2. highlight innovation in cultural heritage management;
3. make participants aware of the unique theoretical and political issues surrounding historic heritage;
4. allow participants to demonstrate independent thought and the ability to work in a team to address a key management or research question in the field;
5. give participants experience in synthesising and articulating key concepts in the various disciplines that contribute to field practice in heritage studies, and to demonstrate effective interdisciplinary thinking;
6. apply methodological, conceptual and analytic tools to advanced level research in heritage practice;
7. give experience in the conduct of data-collection, analysis, and verbal and written presentation at the standard of a postgraduate degree; and
8. model best practice and a commitment to ethical, reflective practice in heritage practice.

Learning outcomes

On completing this course, participants will have skills:

1. in using appropriate written and verbal expression for a variety of relevant professional and academic purposes that involve cultural heritage issues;
2. in applying values-based management principles and policies;
3. in modelling best practice and having a commitment to ethical, reflective practice in regard to cultural heritage;
4. in facing and solving the real life issues and challenges which arise in heritage management including potential tensions between political necessity and best practice, people management, budgetary issues;. and
5. in appreciating the variety of site management models and methodologies which exist worldwide as illustrated in a range of case studies.

Essential pre-reading

Participants will be provided with a full reading list for the course, however they will be expected to be familiar with the following publications prior to the course:

Australia ICOMOS. 2013. *The Burra Charter. The Australia ICOMOS Charter for Places of Cultural Significance*. Download at <http://australia.icomos.org/publications/charters/>

Meredith Walker and Peter Marquis-Kyle, Australia ICOMOS, 2004. *The Illustrated Burra Charter. Good Practice for Heritage Places*.

Pearson, M. and Sullivan, S. 1995. *Looking after Heritage Places. The basics of heritage planning for managers, landowners and administrators*, Melbourne University Press, Melbourne. (Key chapters will be provided as PDFs).

Port Arthur Historic Sites Statutory Management Plan 2008, PAHSMA.
<http://www.portarthur.org.au/index.aspx?base=6844>

Sullivan, S. 2010. 'Managing Cultural Heritage Sites: Some Parameters for Success' in N. Agnew (ed.) *Conservation of Ancient Sites on the Silk Road*, Getty Conservation Institute Los Angeles, pp. 8-18.

Poulios, I. 2010. 'Moving Beyond a Values-Based Approach to Heritage Conservation', *Conservation and Management of Archaeological Sites* 12(2):170–185.

Case Study readings: These will be provided to enrolled participants via Dropbox, as well as additional readings.

Course program

Day/Time	Location and Event/s	Staff
Day 1 Saturday 2 August		
1.15 PM departure – Hobart airport	▸ Arrive Hobart airport in time for 1.15 transfer by bus to Port Arthur via Cascades Female Factory Site ▸ Travel to Cascades Female Factory Site in Hobart (light lunch provided) ▸ Inspect Site with Manager and discuss management and interpretation issues ▸ Arrive Port Arthur 4.30 ▸ Settle in to accommodation ▸ Dinner booking at the local pub (Port Arthur Motor Inn), at own cost.	
Day 2 Sunday 3 August		
Orientation Day 9.00	▸ Rendezvous at the Visitor Centre for an introductory tour of the site by a Port Arthur guide. This will be the same tour as is offered to every visitor on arrival.	The aim of this day is to become familiar with aspects of this large and complex site, and meet your fellow students. The day is made up of a mixture of guided tours and free time to enable you to explore the site at your own pace. Previous course attendees have specifically requested more time to become familiar with the site, and this will be your best opportunity. <i>Dr Jane Harrington (Director, Conservation and Infrastructure, PAHSMA)</i> <i>Dr David Roe, (Archaeology Manager, PAHSMA)</i>
10.00-2.00	▸ Become familiar with the site at your own pace (Lunch at own cost at Visitor Centre or museum café) (Note: there will be a tour of the Isle of the Dead later in the week)	
2.00	▸ Rendezvous at the Visitor Centre (VC) for a tour of part of the site including the VC by senior management staff, who will introduce you to major elements, policies and issues	
4.00	▸ Free time for further exploring	
6.30	Dinner with course staff at own expense	
Day 3 Monday 4 August		
8:30 – 9.00	Welcome/Introduction ▸ Introduction to team, aims of the course and outcomes ▸ Set up 4 working groups	<i>Dr Michael Pearson, Co-convenor</i> <i>Prof. Sharon Sullivan (Co-convenor and Chair PAHSMA)</i> <i>Stephen Large, (CEO, PAHSMA)</i> <i>Jane</i> <i>David</i> <i>Dr Sandy Blair, ANU</i>
9:00 – 10:00	Exercise on key concepts and report back	<i>Sharon and Michael</i>
10:00 – 10:30	Break	
10:30 – 11.45	Overview of the Port Arthur Historic Site Management Authority (PAHSMA), planning structure etc.	<i>Stephen and Jane</i>
11:45-1:15	Lunch provided: Visit to Isle of the Dead	
1.15 – 2:30	Values-based management – history , characteristics and critiques Lecture and discussion	<i>Sharon, Michael</i>
2.30-2.40	Brief break / Comfort stop	
2.40-3.40	Differing contexts for conservation management and	<i>Michael, Sharon, Sandy</i>

	planning.	
3.40-4.00	<i>Break (afternoon tea)</i>	
4-00-5.30	Site identification and significance – concepts and issues Lecture and discussion using plan examples, especially Port Arthur	<i>Sharon and Michael</i>
6.30	<i>Dinner - Welcome BBQ, hosted by PAHSMA CEO, Stephen Large</i>	
Day 4 Tuesday 5 August		
8:30 – 10:30 Case study site tour with staff	Visit to Point Puer case study site. Inspection with staff. ▸ Orientation Tour ▸ Discussion of values issues, physical conservation, management of visitors ▸ Discussion of projects for group work	<i>Sharon, Michael, David, Sandy Dr Jody Steele (Heritage Programs Manager) Anne McVilly (Tourism Operations Director, PAHSMA) Lucy Burke Smith (Conservation Manager) Naomi Jeffs (Heritage Horticulturalist)</i>
10:30– 10:45	<i>Break</i>	
10:30 – 12:30	Group work on assessment of values for Point Puer, and preparation for presentation to staff	
12:30 – 1.15 1:15 -2.00	<i>Lunch provided Optional visit to collections and artefact store or the Resource Centre with Staff (Michael Smith & Annita Waghorn, Conservation Project Officers – Collections and Archaeology, and Susan Hood, Resource Centre Manager). Participants split into two groups for this tour. Half will visit the Resource Centre and half the store. There will be a swap of groups on day 5.</i>	
2:00 – 2.45 2.45—4.00	Case study site: Point Puer Precinct – presentation by participants to staff on significance of Point Puer. Participants interview staff about issues and goals ▸ Group work on Point Puer management issues for later presentation to Port Arthur staff (including break for afternoon tea)	<i>Jane David Lucy Anne Naomi Jody</i>
4:00 – 5.30	Assessing physical condition and the management environment ▸ Short presentations and discussion of a range of examples	<i>Michael, Sharon, Sandy</i>
Evening	<i>Dinner - own preference As necessary, preparation for presentations on management issues for staff</i>	
Day 5 Wednesday 6 August		
8:30 – 10:00	Identifying issues, goals and policies ▸ Lecture and discussion	<i>Sharon, Michael, David, Sandy</i>
10:00 – 10:30	<i>Break</i>	
10:30-12:30	Round Table on case study site with Port Arthur staff ▸ Presentation of group work on projects ▸ Interviewing staff about issues and goals	<i>Jane, David, Jody, Anne, Naomi Sharon, Michael, Sandy</i>
12:30 – 1.00 1:00-1.45	<i>Lunch provided Second Optional visit to collections and artefact store or Resource Centre (see day 4 above)</i>	
2:00 – 2:45	An example of a Port Arthur sub plan—archaeology	<i>David</i>

2.45-3.30	Discussion of community and heritage Preparation for meeting with community	Sharon/Michael
3:30 – 4:00	Afternoon tea with community representatives	
4:00 – 5:30	Community forum –in the Asylum building ▸ Discussion of management issues at Port Arthur from a community perspective. Community issues relating to case study site	PAHSMA Community Advisory Committee Sharon, Michael, Jane, Sandy
Evening	Dinner - own preference	
Day 6 Thursday 7 August		
8:30 – 9:45	Marketing the site to visitors, the public and tourism agencies and raising its profile Lecture and round table discussion	Andrew Ross (Marketing Manager)
9:45- 10:15	▸ Discussion of issues raised in the course so far	Sharon, Michael, Sandy
10:15 – 10.45	Break	
10.45 – 12:00	Heritage, visitor management and tourism (1)	Jody and Anne
12: 00 – 1:00	Lunch provided	
1:00 – 3.00	Physical conservation infrastructure and maintenance issues at Port Arthur ▸ On-site visit	Rod Cooper (Infrastructure Manager, PAHSMA), Naomi Jeffs, Michael, Sharon Marty Passingham (Works Manager)
3:00 – 3:30	Break. Arrange room for Port Arthur Talk	
3.:30 – 5:15	Explaining and winning support for the site among community, stakeholders and politicians. ▸ Lecture, exercise and round table discussion	Michael Field (PASHMA Board Member), Sharon, Michael, Stephen
5:30 – 6:30	Port Arthur Talk— Sandy Blair	
Evening 7PM	Dinner for participants hosted by the PAHSMA Board at Felons Restaurant	
Day 7 Friday 8 August		
8.30 – 9.00 9.00-9.45	Prepare for meeting with Board Meet with Port Arthur Board General discussion led by course participants	PAHSMA Board, Sharon, Michael, Stephen, Anne, David
10:00 – 10.30	Break	
10.30 –12.30	▸ Heritage, visitor management and tourism (2)	Anne, Jody
12:30 – 2:30	Lunch provided. Final site visit—to be announced	
2:30 – 3:30	Making site management work ▸ Lecture ▸ Round table discussion	Sharon , Michael, David and Staff
3:30 – 4:00	Break	
4:00 – 5.00	Fill in evaluation forms Review and summary	All
Evening	Dinner – own preference	
Day 8 Saturday 9 August		
7am	Bus to airport drop off, with visit to Coal Mines Historic Site, and Cascades Colonial Accommodation en route	

Course presenters

This course will be delivered by leading industry trainers, ANU teaching staff and staff of Port Arthur Historic site. The following trainers will teach this course:



Dr Michael Pearson AO has a PhD in historical archaeology and has worked for over 30 years in the heritage field, with NSW National Parks and Wildlife Service, as head of the historical environment activities and as Deputy Executive Director of the Australian Heritage Commission. In 1993 he established the firm Heritage Management Consultants Pty Ltd, specialising in heritage research, management and planning. Michael has undertaken a range of work for the Commonwealth and state government agencies, local government and private companies, including preparation of many conservation management plans; historical and archaeological surveys and assessments; and policy development and legislative work.

Michael is active in the survey and excavation of Antarctic historic sites with the Chilean and Brazilian museum and university bodies, is a past Chairman of Australia ICOMOS, is Chair of the Institute for Professional Practice in Heritage and the Arts at ANU, and is a member of the ACT Heritage Council. He has been actively involved with a number of professional and scholarly bodies in the heritage field, and has published over 100 articles, chapters and books on historical, archaeological and heritage topics.



Sharon Sullivan AO has worked in heritage place management and land management generally for thirty years. She has been deeply involved in the development of cultural heritage management systems in Australia

Sharon is a member of a range of national committees and organisations and is or has been a Consultant to the Australian Government, the Getty Conservation Institute, the World Monument Fund, the World Bank, and the World Heritage Committee on various aspects of cultural heritage management.

She is the author of a range of publications including, jointly with Michael Pearson, - *Looking After Heritage Places*, Melbourne University Press, 1998 (second edition) a University textbook on heritage place conservation and management and *Archaeological Sites: Conservation and Management*, edited jointly with Richard Mackay, published by the Getty conservation Institute, 2012. She has done extensive planning and teaching work with site managers in Australia, USA, Cambodia, Africa and China on cultural heritage assessment management issues. This work has given her an international perspective on issues relating to the conservation of cultural heritage, its development and change over the years, and Australia's contribution to this change.

Sharon is a Fellow of the Australian Academy of the Humanities, a life member of ICOMOS, a member of the Australian Institute of Aboriginal and Torres Strait Islander Studies, Chair of the Port Arthur Historic Site Management Authority, Chair of the NSW Heritage Council and an Adjunct Professor at several universities. She has Honorary Doctorates from James Cook University of North Queensland and the University of New England. She has been awarded the Rhys Jones Memorial Medal for Services to Archaeology.



Dr Sandy Blair is Program Coordinator of the ANU's Institute for Professional Practice in Heritage and the Arts (IPPHA). She is a historian and educator who specialises in cultural heritage conservation, management and interpretation. Sandy has over 30 years' experience developing and delivering heritage policies and programs at State and Federal Government levels, as well as a wealth of industry experience.

She especially enjoys working with communities researching and recording the histories and traditions associated with their cultural heritage places and landscapes. She is author of several publications and reports relating to heritage place management in Australia and internationally, is a former national president of Australia ICOMOS and is Australia's voting member on the ICOMOS International Scientific Committee on Cultural Routes.

Port Arthur Historic Site staff



The Hon. Michael Field AC was appointed to the PAHSMA Board in December 2005. A former Premier of Tasmania, Michael is the Chair of the Tasmanian Innovations Advisory Board and Chair of the Board of the Australian Innovation Research Centre.

Michael also holds the positions of Board Member for John Curtin House Limited, Chairman Australian Innovation Research Centre Advisory Board and Chairman Australian Innovation Research Centre Management Committee. Michael Field currently works as an organisational change consultant and is a resident of the Tasman Peninsula.



Stephen Large has been the Chief Executive Officer of the Port Arthur Historic Site Management Authority since 1 July 2000. Prior to this, for a period of 11 years, he was employed by the Tasmanian State Government as the North West Regional Manager of the Department of State Development. He is a Fellow of the Financial Services Institute of Australasia and a Graduate Member of the Australian Institute of Company Directors. Stephen represents PAHSMA on the Tasman Council Tourism and Economic Development Committee.



Dr Jane Harrington

Jane has been involved in cultural heritage for nearly 20 years; with previous professional roles in the corporate sector, natural conservation and publishing. Since 2006 she has held the position of Director of Conservation and Infrastructure with the Port Arthur Historic Site Management Authority. Jane has been specifically involved with world heritage issues since 1999, with PhD research undertaken in management issues and communities at World Heritage sites. She contributed to the preparation of the World Heritage nomination for the Australian Convict Sites. She is currently a member of the Australian Convict

Sites Steering Committee which oversees the serial world heritage listing, and of the Australian World Heritage Advisory Committee. She was a member of the Australian World Heritage delegation at the meeting of the World Heritage Committee in Seville in 2009 and attended the World Heritage meeting in Brasilia in 2010. Her international experience with World Heritage sites has included projects in the United Kingdom, Thailand, Cambodia and Japan. As well as general heritage management, Jane's academic and professional background is in anthropology and archaeology, the latter including involvement with industrial sites.

Jane is a former President of Australia ICOMOS and the Co-ordinator of the Australia ICOMOS World Heritage Reference Group, and a member of the ICOMOS International Committee on Intangible Heritage. She has represented ICOMOS at international meetings, including the UNESCO World

Heritage Regional Periodic Reporting Meeting for Asia, in Korea in December 2011. She has also been involved with the assessment of World Heritage nominations on behalf of ICOMOS.



Dr David Roe is Archaeology Manager with the Port Arthur Historic Site Management Authority and is responsible for managing and co-coordinating all archaeological activities at the Port Arthur, Coal Mines and Cascade Female Factory historic sites.

David has a PhD in prehistory from the Australian National University and has worked in heritage management, archaeological research and tertiary education for some 35 years. As a heritage professional he has worked in 'rescue' archaeology in Wales, in national site inventory design and management in Solomon Islands and the Republic of Vanuatu, and in development assessment in Australia. He has conducted archaeological research in the UK, Portugal, Russia, Solomon Islands, Vanuatu, Pitcairn Island and Australia. He was a Research Fellow in Rock Art Studies at the University of Southampton in the UK and, from 1996 to 2006 served variously as Head of Archaeology and Head of the School of Anthropology, Archaeology and Sociology at James Cook University in Townsville; David remains an Adjunct Associate Professor in Archaeology with JCU. He was recently appointed to the Archaeology Advisory Panel of the Tasmanian Heritage Council.



Lucy Burke Smith is Conservation Manager with PAHSMA and focuses on the conservation of built heritage across the Authority's portfolio. Lucy is a registered architect with post graduate qualifications in heritage conservation and has over 10 years' experience in the management and conservation of items of significance within state government portfolios across New South Wales and more recently Tasmania. Lucy is currently responsible for the project management of the Penitentiary Precinct Conservation Project. In addition she has sought to implement projects such as soft capping trials at the Coal Mines Historic Site, a review the specifications for traditional conservation approaches across the Sites and establishing a tool with which the Authority can prioritise the management of its heritage values.



Anne McVilly is the Director of Tourism Operations with the Port Arthur Historic Sites Management Authority. She manages all visitor services at Port Arthur including product development, booking and ticketing, meetings, food and beverage, guiding and retail services. Anne has 20 years' experience working in the Tasmanian tourism industry including nine as Manager of the Tasmanian Travel & Information Centre. Anne sits on the Board of Cruise Down Under – the peak cruise industry body, and on the board of Destination Southern Tasmania.

Anne has an extensive understanding of visitor needs, expectations and activities and an in-depth knowledge of the cruise sector including key sector relationships in both domestic and international and has been pivotal in the development of new shore excursion and enrichment programs for cruise passengers and in quality assurance programs for tourism products and experiences.



Dr Jody Steele is the Heritage Programs Manager at the Port Arthur Historic Site, responsible for education, museums, collections and interpretation across the PAHSMA sites and her working day involves anything from soundscapes to signage, clocks to church bells. She has a PhD in Archaeology and prior to working for PAHSMA, spent five years as the Historic Heritage Consultant for the Parks and Wildlife Service (PWS), Tasmania.

Jody has been on both state and national committees for National Archaeology Week in Australia since its inception in the early 2000s. Last year Jody resigned from the Executive Committee of the Australasian Society for Historical Archaeology (after ten

years of service) and the Tasmanian Heritage Council's Archaeological Advisory Panel – hanging up her trowel temporarily to pursue her interest in interpretation. Jody's main research interest is in the sub-discipline of Public Archaeology –thus interpreting the past, which led her into the fascinating world of interpretation. She has dug holes across Australia and the USA with the highlight being the summer of 2009-10 working as the Expedition Archaeologist on the Mawson's Huts Historic Site in Antarctica.



Marty Passingham is a relatively new member of the PAHSMA team, having commenced in the role of Works Manager in mid-2013. He brings to the position a depth of carpentry and building skills and experience derived from a long history of working with heritage structures and places. He is also a skilled helicopter pilot, although PAHSMA is still working out how that can be put to best advantage! He has completed multiple seasons of work at Australian stations in the Antarctic, particularly working on conservation projects at Mawson's Hut. His work with the Tasmanian Parks and Wildlife Service has included projects on Macquarie and King Islands. His broader skills incorporate project management and Work, Health and Safety, and his role at Port Arthur incorporates responsibility for both the Building & Works Crew and Grounds & Garden Crew.



Andrew Ross is Marketing Manager at PAHSMA and is responsible for promoting the Port Arthur, Coal Mines and Cascades Female Factory Historic Sites. He has led a comprehensive review and upgrade of Port Arthur's branding and marketing communications, distribution strategy and public relations, and is now engaged in a project to identify exciting new visitor experiences for the World Heritage-listed sites managed by the Authority. Andrew began his career with ABC Television, working as a sound engineer and then a producer on a wide variety of programs. He graduated from the Australian Film, Television and Radio School in Sydney in 1991. On leaving the ABC he promoted, organised events for, and presented performances by or in, the Salamanca Arts Centre in Hobart, Hobart's Theatre Royal (the oldest continuously working theatre in Australia), the Royal Tasmanian Botanical Gardens and the internationally-renowned Tasmanian Symphony Orchestra.



Rod Cooper is Infrastructure Manager with PAHSMA specialising in the delivery of infrastructure projects. These include the construction of a fire suppression system to protect the site against wildfire, and the maintenance and replacement of marine structures which serve the site as a component of the tourist experience. Rod has extensive experience in construction and consulting engineering, he is an accredited building practitioner registered in Tasmania and Victoria and has been involved in construction for 40 years. Provision of design embracing sustainability is a core belief at Port Arthur and Rod has been actively developing a rainwater harvesting system, implementing a solar power system for water heating, and an across-the-board approach to selection of materials and processes demonstrating sustainable levels of embedded energy.



Naomi Jeffs is PAHSMA's Heritage Horticulturalist and has been with the Authority since the start of 2010. In this role Naomi is responsible for managing some 390 hectares of natural and constructed landscapes across the sites managed by the Authority. Prior to this, she spent 9 years working for the Historic Houses Trust of NSW as a horticulturalist, developing skills in understanding and managing heritage landscapes at a variety of significant heritage properties including Vaucluse House, Elizabeth Farm and Rouse Hill

house and farm. Naomi believes that gardens from the past can reveal much about the people that originally cultivated them, and that sensitive management of the changes that inevitably occur in gardens and landscapes over time is required.

Ghost Tour

The Port Arthur Historic Site Management Authority invites the participants of this course to join them for a free evening Ghost Tour during their stay. Further information will be provided on the first day of the course.

Communication

Internet: You will not have access to computers to check your email during this course (unless you bring your own computer and Telstra Wireless card).

Phone Coverage: Only Telstra 3G or Next G mobile phones work at Port Arthur. There are public phones at the Port Arthur visitors centre but no phone is available at the house or in the teaching room. Staff will have mobile phones for urgent matters. Please warn your colleagues and family that you may be out of contact during this course.

Location & Transport



Seven days of this course are being held at Port Arthur in Tasmania. Port Arthur is located on the Tasman Peninsula, in the southeast of the State, approximately 100kms from Hobart. Hobart airport is located on the way to Port Arthur. Port Arthur is some 70kms from the airport, a bit over a one hour drive. Unfortunately there is no regular public transport from the airport to Port Arthur. We will arrange for one airport pickup on Saturday 2 August at 1.15 pm and drop-off on Saturday 9 August leaving Port Arthur at 7am for airport drop off by 11am. If this timing is going to be difficult for individual attendees we may be able to organise an alternative for Monday morning or Friday afternoon, but this is not guaranteed. Alternatively, you

may prefer to hire a car. The course will be held on the Port Arthur Historic Site, at the Junior Medical Officer's Training Room, the building located immediately behind the Junior Medical Officer's House (see map below). We will meet here at 8.30am on Monday for coffee before commencing the course. All participants will be provided with an identification pass to allow you to freely access the Port Arthur Historic Site.

Further details can be found at the PAHSMA website <http://www.portarthur.org.au/> or queries about the site, accommodation and how get there can be directed to Vicki Skeggs on vicki.skeggs@portarthur.org.au or (03) 6251 2339.



Map of Port Arthur Historic Site. The red dot indicates the location of the teaching room

Accommodation

Course participants will be provided with accommodation, covered by the course fee, at the Port Arthur site. This is in student hostel facilities and small cottages on-site that are available with some shared and some single rooms. We will try to accommodate your preference, but we cannot guarantee a single room. Please confirm your bed with Vicki Skeggs on vicki.skeggs@portarthur.org.au or (03) 6251 2339. If this does not suit your requirements, you may prefer to book and pay for your own accommodation.



Accommodation provided at Port Arthur – dormitory style rooms (marked on the earlier site map as YHA)

The following additional accommodation options are close to the Port Arthur Historic Site, the first three are easy walking distance, the others are further away and may require a vehicle. Please contact the accommodation providers directly to make a booking. We would encourage you to book early.

- | | |
|---------------------------------------|-----------|
| • Port Arthur Motor Inn | 6250 2101 |
| • Stewarts Bay Lodge (self-contained) | 6250 2888 |
| • Port Arthur Villas (self-contained) | 6250 2239 |
| • Fox & Hounds | 6250 2217 |
| • Port Arthur Caravan Park | 6250 2340 |

Food

Morning tea, lunch and afternoon tea is provided as part of this course, as are two dinners. Participants will need to arrange their own breakfast and additional dinners. There are limited options for purchasing food within walking distance of the Port Arthur Historic Site.

- Port Arthur Shop (small supermarket & take away)
- Port Cafe and Felons Restaurant (Port Arthur Historic Site)
- Taylor's Restaurant (Stewarts Bay Lodge)
- Port Arthur Motor Inn Restaurant

Additional options are available but would require transport.

If you have special dietary needs please bring food with you from Hobart (or your home town) as local food outlets do not sell specialised items. We will cater for your requirements as best we can if you advise us in advance.